

**RECOMMENDATION PAPER FOR THE DULLES CORRIDOR COMMITTEE**

**RECOMMENDATION TO APPROVE MEMORANDUM OF AGREEMENT  
FOR PHASE 2 OF THE DULLES CORRIDOR METRORAIL PROJECT,  
AND AGREEMENT CONCERNING PROJECT LABOR AGREEMENTS  
FOR PHASE 2 OF THE RAIL PROJECT**

**NOVEMBER 2011**

**ACTION REQUESTED**

That the Dulles Corridor Committee recommend to the Board of Directors (1) that it approve (a) the Memorandum of Agreement for Phase 2 of the Dulles Corridor Metrorail Project, by and between the United States Department of Transportation (US DOT), the Commonwealth of Virginia (Virginia), Fairfax County (Fairfax), Loudoun County (Loudoun), the Washington Metropolitan Area Transit Authority (WMATA) and the Metropolitan Washington Airports Authority (attached as Exhibit A), and (b) the Agreement by and between Virginia and the Airports Authority Concerning Project Labor Agreements for Phase 2 of the Project (attached as Exhibit B), and (2) that it authorize the Chairman of the Board to execute the Memorandum of Agreement on behalf of the Airports Authority and the President and Chief Executive Officer to execute the Agreement Concerning Project Labor Agreements for Phase 2.

**DISCUSSION**

On July 20, the Board reviewed a memorandum of understanding (MOU) prepared by the US DOT regarding Phase 2 of the Dulles Corridor Metrorail Project (Project), and adopted a motion, with conditions, concurring with modifications the MOU proposed to the design of Phase 2, including moving the location of the rail station at Dulles Airport, and with the shifting of certain Phase 2 construction costs to Fairfax and Loudoun.

Since that time, a number of discussions among US DOT, Virginia, WMATA, Fairfax, Loudoun, and the Airports Authority produced a number of revisions to the original MOU and eventually a new Memorandum of Agreement (MOA) (Exhibit A) which, at the staff level, was concurred in last week, subject to the approval of the governing bodies of Fairfax, Loudoun, WMATA and the Airports Authority.

Following is a summary of the major provisions of the MOA.

1. Responsibility for Phase 2 Garages and Route 28 Station, and Related TIFIA Funding. Under the MOA:

(a) The counties are obligated to use their “best efforts” to secure funding (referred to as “Additional Funding Sources”) to cover the cost of the design and construction of the five Phase 2 garages and the Route 28 station, now estimated at approximately \$320 million.

(b) In the event the counties, despite their best efforts, are unable to secure sufficient Additional Funding Sources to cover the entire cost of the garages and Route 28 station, the unfunded portion will return to the Project and will be funded in accordance with the Local Funding Agreement (i.e., 25% of the “unfunded cost” will be allocated to Fairfax/Loudoun/Airports Authority, and 75% to the Dulles Toll Road).

(c) Up to \$30 million of TIFIA credit subsidy will be made available by US DOT for Phase 2.<sup>1</sup> Using non-binding estimates provided by US DOT, it is anticipated that approximately \$17 million of this credit subsidy may initially be allocated to Fairfax (see subparagraph (f) below) and Loudoun, with the remaining \$13 million of subsidy being allocated to the Airports Authority to lessen the Phase 2 burden on users of the Dulles Toll Road. Under the US DOT estimates, this \$13 million subsidy allocation could produce a TIFIA loan of approximately \$150 million, although the actual loan amount will depend on the credit rating (see note 1) assigned the Authority during the TIFIA process. The subsidy allocations and loan amounts in this subparagraph are, we emphasize, estimates; final allocations and loan amounts will be determined during the TIFIA application process.

(d) To the extent that Loudoun is unable to finance the entire cost of the three parking garages in the county (now estimated at approximately \$130 million), and consequently a portion of that cost is returned to the Project, the county will also return to the Project a proportional share of its TIFIA credit subsidy, thereby enabling the Airports Authority to secure additional TIFIA assistance to help finance the “returned” garage cost. For example, were Loudoun able to finance 70% of the cost of the Loudoun garages, 30% of the cost (approximately \$39 million under current cost estimates) would return to the Project, as would 30% of the Loudoun TIFIA credit subsidy (approximately \$3.3 million). This amount of credit subsidy could support a TIFIA loan, based again on the US DOT estimates and subject to the “credit rating” comment in subparagraph (c), on the order of \$40 million.

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<sup>1</sup> Credit subsidy dollars are used to fund the cost (effectively, a capital reserve) of a TIFIA loan that will have a much larger principal amount. The amount of this cost depends on the assessed credit strength of the loan applicant and its security pledge. For instance, for an applicant assigned a strong credit rating in the TIFIA process, \$1 million of TIFIA credit subsidy might support a TIFIA loan of as much as \$40 to \$50 million; on the other hand, for an applicant assigned a credit rating at the other end of the rating scale, \$1 million in credit subsidy will fund a much smaller TIFIA loan (e.g., as little as \$5 to \$6 million).

(e) Also in connection with the Loudoun TIFIA loan, the county has agreed to the following. In the event it is able to secure revenue pledges to support a TIFIA loan (e.g., revenues from parking garage fees, developer rental payments and developer proffered contributions), it will consider adding a credit enhancement to its TIFIA loan. Were it to do so, such an enhancement would free up a portion of the credit subsidy initially allocated to the county, which would be reallocated to the Airports Authority to be used for the benefit of toll road users. (As an example, were Loudoun to significantly credit enhance a TIFIA loan that is 70% of the cost of the Loudoun garages, the freed-up credit subsidy allocated to the Airports Authority could (again using US DOT estimates and subject to the “credit rating” comment in subparagraph (c)) support a TIFIA loan of up to \$70 million.)

(f) The initial TIFIA credit subsidy to be allocated to Fairfax will be an amount which, when “credit enhanced by the county,” supports a TIFIA loan (again using US DOT estimates) in the vicinity of \$315 million. This “credit enhancement,” pursuant to which Fairfax will pledge county tax revenues and/or possibly a “moral obligation” of the county, will enable the county, for each dollar of credit subsidy, to produce a TIFIA loan that could be more than four times larger than the loan the Airports Authority or Loudoun (without the county credit enhancement discussed above) might obtain. An immediate consequence of this Fairfax credit enhancement is that a larger share of the overall TIFIA credit subsidy is available to the Airports Authority, and the toll road, than would be the case without the county’s enhancement.

(g) In the event Fairfax is unable to fully fund the cost of the two county garages and the Route 28 station, and “returns” a portion of that cost to the Project, it will “return” up to \$62.5 million of its TIFIA loan proceeds to the Airports Authority (reducing its “net loan” to about \$252.5 million). In addition, if the “returned cost” is larger than \$62.5 million, Fairfax will, subject to certain exceptions, “return” to the Airports Authority the amount of its initially-allocated credit subsidy that is associated with the “returned cost.”

2. Rail Station at Washington Dulles International Airport. Under section 3.1 of the MOA, the station at Dulles Airport will be an “aerial station adjacent to the North Garage.” In addition, the station will be constructed to provide passengers with climate controlled waiting areas at the station’s lobby level, and to provide a protective windscreen along the platform level.

3. Project Labor Agreement. The MOA provides, in section 3.9, that any PLA in Phase 2 will be consistent with applicable federal statutory and regulatory requirements and Virginia law. It also states that “Virginia and MWAA have reached a separate agreement on the matter of Project Labor Agreements for Phase 2.” This separate agreement is attached as Exhibit B. This agreement provides that any PLA in Phase 2 will comply with Virginia’s right-to-work laws, and it sets out a series of “principles and requirements” that will apply to any Phase 2 PLA. These “principles and requirements”

are consistent with the PLA that has been operative in Phase 1 of the Project and with the Board's Resolution No. 11-8, Use of a Project Labor Agreement in Phase 2 of the Dulles Corridor Metrorail Extension.

4. Additional Virginia Contribution. Virginia will contribute an additional \$150 million to Phase 2, with the intent that this assistance will be used to pay a portion of the interest on Dulles Toll Road revenue bonds in the next few years.

5. Phase 2 Coordinating Committee. This committee will consist of the Airports Authority CEO, the Virginia Secretary of Transportation, the Fairfax and Loudoun county executives, and the CEO of WMATA, or their designees. The purpose of the committee is to implement the terms of the MOA, and to monitor the progress of the planning, design and construction of Phase 2, as did the "funding partner principals" during the early part of Phase 1.

6. Route 606 Land Issues. US DOT has concluded that a WMATA-related parking garage on airport land constitutes an "airport purpose," within the meaning of the Airports Authority's federal lease, and that airport land needed for a stand-alone garage may be provided at nominal cost to the rail project. The MOA provides that such land would be provided at this cost. US DOT also has concluded that private commercial development on airport land "to the degree reasonably necessary" to facilitate construction of a WMATA-related parking garage adjacent to the Route 606 station would constitute an "airport purpose," but that the Airports Authority would be required to obtain the fair market value of land needed for such development.

## CONCLUSION

For these reasons, staff requests that the Committee recommend to the Board that it approve, and authorize the Chairman of the Board to execute, the Memorandum of Agreement (Exhibit A), and that it approve, and authorize the President and Chief Executive Officer to execute, the Agreement Concerning Project Labor Agreements for Phase 2 of the Project (Exhibit B).

Attachments

MEMORANDUM OF AGREEMENT BETWEEN US DOT, VIRGINIA, FAIRFAX,  
LOUDOUN, WMATA, AND MWAA

**MEMORANDUM OF AGREEMENT  
AMONG UNITED STATES DEPARTMENT OF TRANSPORTATION,  
COMMONWEALTH OF VIRGINIA,  
FAIRFAX COUNTY,  
LOUDOUN COUNTY,  
THE WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY, AND  
THE METROPOLITAN WASHINGTON AIRPORTS AUTHORITY**

**1.0 Introduction**

On this \_\_\_\_\_ day of \_\_\_\_\_, 2011, the United States Department of Transportation (US DOT), the Commonwealth of Virginia (Virginia), Fairfax County (Fairfax), Loudoun County (Loudoun), the Washington Metropolitan Area Transit Authority (WMATA), and the Metropolitan Washington Airports Authority (MWAA) (collectively, the Parties) hereby enter into this MEMORANDUM OF AGREEMENT (MOA) to set forth their mutual understandings, expectations, and commitments concerning the completion of the Dulles Corridor Metrorail Project (Project), and in particular Phase 2 of the Project (hereinafter defined).

**2.0 Recitals**

WHEREAS, US DOT, Virginia, Fairfax, Loudoun, WMATA and MWAA seek to enhance transportation service by bringing Metrorail service to Tysons Corner, Dulles International Airport, and along the Dulles Corridor into Loudoun County; and

WHEREAS, on December 29, 2006, the Virginia Department of Transportation and MWAA entered into a Master Transfer Agreement and a Dulles Toll Road Permit and Operating Agreement (Permit and Operating Agreement) that permits MWAA to operate the Dulles Toll Road and collect toll revenues to assist in funding the Dulles Corridor Metrorail Project; and

WHEREAS, on June 28, 2007, the Virginia Department of Rail and Public Transportation (DRPT) and MWAA entered into an Assignment and Assumption Agreement (Assignment and Assumption Agreement) that enables MWAA to carry out construction of the Project; and

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WHEREAS, on July 19, 2007, Fairfax, Loudoun, and MWAA entered into an Agreement to Fund the Capital Cost of Construction of Metrorail in the Dulles Corridor (Funding Agreement); and

WHEREAS, the Funding Agreement provides, among other things, that Fairfax and Loudoun shall notify MWAA whether each respective county will proceed with its financial participation in Phase 2 of the Project within 90 days following receipt from MWAA of documents comprising 100% preliminary engineering for Phase 2, documents supporting the amount of the cost estimate for Phase 2 at 100% preliminary engineering, and documents demonstrating how that cost estimate was developed and computed; and

WHEREAS, the Funding Agreement also provides that if Fairfax and Loudoun elect to participate in funding Phase 2, then Fairfax, Loudoun, and MWAA would be responsible for funding 16.1%, 4.8%, and 4.1%, respectively, of the total capital cost to construct the entire Project; and

WHEREAS, upon the petition of affected taxpayers as required by Virginia law, Fairfax has created two transportation improvement districts to fund up to \$400 million and \$330 million of Fairfax's share of the capital cost to construct Phase 1 (hereinafter defined) and Phase 2, respectively, of the Project, with both petitions including provisions that Fairfax's share of the total capital cost to construct the Project should remain at approximately 16.1%; and

WHEREAS, pursuant to the Permit and Operating Agreement, MWAA is constructing a project consisting of an extension of Metrorail from the existing Orange Line near the West Falls Church Station, through Tysons Corner, along the Dulles Corridor from Tysons Corner to the boundary of Fairfax, into Dulles International Airport, and terminating at Route 772 in Loudoun (the Project); and

WHEREAS, for purposes of obtaining one or more Federal grants, construction of the Project has been divided into two phases, with Phase 1 of the Project described generally as that portion of the Project from the Metrorail Orange Line near the West Falls Church Station to and including the Wiehle Avenue Station (Phase 1), and Phase 2 of the Project described generally as that portion of the Project west of the Wiehle Avenue Station to the terminus of the Project at the Route 772 Station in Loudoun County (Phase 2); and

WHEREAS, on March 10, 2009, US DOT, through the Federal Transit Administration (FTA), entered into a Full Funding Grant Agreement (FFGA) with

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MWAA to support the construction of Phase 1 at an estimated cost of \$3.14 billion (including finance charges); and

WHEREAS, the estimated capital cost of Phase 2 is now \$3.825 billion, up from an estimate of \$2.5 billion as reported in the Funding Agreement; and

WHEREAS, the Parties recognize the need to modify the scope, design and finance plan for Phase 2 to reduce costs to a level closer to the original \$2.5 billion cost estimate and recognize the need and opportunity to work cooperatively to accomplish that goal; and

WHEREAS, the Parties also recognize that in order to effect a further significant reduction in the amount of funds that will need to be derived from the operation of the Dulles Toll Road (DTR Funds) to pay for Phase 2, there is a need to secure funding for the design and construction of Phase 2 from sources other than funds of the parties to the Funding Agreement and DTR Funds (Additional Funding Sources), which Additional Funding Sources may include, but are not limited to, land use proffers, public-private partnerships, grants and loans from governmental entities other than the parties to the Funding Agreement, payments in lieu of taxes, and fees that may be imposed on the public for the use of Phase 2 parking facilities; and

WHEREAS, MWAA, Fairfax, and Loudoun believe that credit assistance from the Transportation Infrastructure Finance and Innovation Act (TIFIA) program based on an amount of budget authority in the amount of \$30 million in the aggregate is vitally necessary for the success of the Project and the Project financing envisioned in this MOA, and accordingly, MWAA, Fairfax, and Loudoun intend to apply for TIFIA credit assistance as described herein, while recognizing that US DOT cannot and does not make any representation in this MOA regarding any TIFIA credit assistance other than as set forth below in Section 3.5; and

WHEREAS, on June 1, 2011, Secretary of Transportation Ray LaHood convened the first of several meetings among the Parties for the purpose of establishing a common, agreed-upon scope, design, and finance plan for Phase 2, and with the goal of completing the Project at a significantly reduced cost so as to lessen the financial burden on the Parties, local taxpayers, and the users of the Dulles Toll Road; and

WHEREAS, during meetings conducted since that date, the Parties discussed and debated the merits of scope reductions and design changes that offer

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significant cost savings, maintain a cost effective approach to Phase 2 project construction and performance goals, sustain expected ridership, and minimize delays in implementing the project; and

WHEREAS, the Parties wish to set out, in general terms, the agreements they have reached regarding cost saving changes to the scope, design and finance plan for Phase 2, their expectations regarding further potential cost savings measures, and other matters.

**3.0 Agreement**

NOW THEREFORE, in consideration of the mutual promises and agreements, \$1 consideration, and other good and valuable consideration, the sufficiency of which is hereby acknowledged, US DOT, Virginia, Fairfax, Loudoun, WMATA, and MWAA agree as follows:

**3.1 Adjustments to Phase 2 Project Alignment and Design**

- a. Subject to the receipt of any required environmental and other regulatory approvals, the Phase 2 Station at Dulles International Airport shall be an aerial station adjacent to the North Garage. The station shall be designed and constructed to provide passengers with climate controlled waiting areas at the station lobby level, with a protective windscreen along the platform level. "Climate controlled" means an enclosed area, protected from weather elements, with a controlled temperature.
- b. The Metrorail yard and shop facilities at the "Y-15" site at Dulles International Airport shall be reduced in size and scope to the level that is necessary to support the service provided by Phase 2. There will be at least 21 Yard Storage tracks provided for a minimum of eight car trains. The Dulles Yard will be sized for 184 cars. These and other yard and shop requirements are consistent with formal letters to the FTA dated June 10, 2011, and June 28, 2011. WMATA may build additional or more extensive facilities at this site to support the service provided by other parts of the WMATA Metrorail network, but the costs of such expansion shall not be part of the Project costs and shall be the responsibility of WMATA.

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- c. The size of station canopies at Phase 2 stations shall be reduced to be generally consistent with Phase 1 project requirements and the finishes designed and installed at such stations shall be based on value engineering recommendations as approved by WMATA.
- d. Where possible, cost savings will be implemented through the use of steel structures, in lieu of concrete, in accordance with WMATA standards.

**3.2 Best Efforts to Seek Additional Funding Sources for Particular  
Project Phase 2 Facilities**

- a. Fairfax shall use its best efforts, consistent with the legislative powers, duties, and responsibilities of its Board of Supervisors, to secure Additional Funding Sources that will be sufficient to fund the cost of the design and construction of the parking facility at the Herndon-Monroe Station, the parking facility at the Route 28 Station and the Route 28 Station itself.
- b. Loudoun shall use its best efforts, consistent with the legislative powers, duties, and responsibilities of its Board of Supervisors, to secure Additional Funding Sources that will be sufficient to fund the cost of the design and construction of the parking facility at the Route 606 Station and the two parking facilities at the Route 772 Station.
- c. To the extent that Additional Funding Sources are used to pay any portion of the cost to design and construct any of the Phase 2 facilities described in Sections 3.2(a) or 3.2(b), then solely for purposes of computing the capital contribution percentages of the parties to the Funding Agreement, the amount paid by any such Additional Funding Sources shall not be credited as provided by the last sentence of Section 2.2(b)(3)(e) of the Funding Agreement, but instead shall be credited 16.1% against the Phase 2 funding obligation of Fairfax, 4.8% against the Phase 2 funding obligation of Loudoun, 4.1% against the Phase 2 funding obligation of MWAA from non-DTR Funds, and 75% against the obligation of MWAA to fund a portion of Phase 2 from DTR Funds, as those terms are used in the Funding Agreement.
- d. To the extent that either Fairfax or Loudoun, despite their best efforts as described above, is unable to secure sufficient Additional Funding

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Sources to fund the full cost to design and construct any of the Phase 2 facilities described in Sections 3.2(a) or 3.2(b) (any such insufficiency, individually or cumulatively, referred to hereinafter as a Funding Shortfall), then the amount of the Funding Shortfall shall be considered to be part of the total Dulles Rail Project Cost as that term is used in the Funding Agreement and as such will be funded as provided in the Funding Agreement.

- e. All of the facilities described in this Section 3.2 shall continue to be regarded as included in Phase 2 of the Project for all other purposes.
- f. All of the Parties will cooperate in the efforts to find Additional Funding Sources to help pay for the design and construction of the Phase 2 facilities described in this Section 3.2 as well as other Project facilities as opportunities to do so may arise.
- g. Parking at the parking facilities described in this Section 3.2 shall be available concurrently with the opening of Phase 2 for revenue operations.

**3.3 Flexibility and Cooperation**

- a. If and to the extent that Fairfax or Loudoun deem it appropriate to utilize fees for parking at any of the parking facilities described in Section 3.2 as an Additional Funding Source for such parking facility, then parking rates at any such parking facilities shall be determined solely by the responsible county as set forth in Section 3.2, and the revenues thus obtained from each such parking facility shall be retained by that county and applied as an Additional Funding Source for the design, construction and/or operation, as appropriate, of that parking facility. In order to facilitate the ability of Fairfax to do so, WMATA shall, at the request of Fairfax, agree to negotiate an amendment of the Surcharge Implementation Agreement dated June 11, 1999 by and between Fairfax and WMATA to make the Phase 2 facilities described in Section 3.2(a) part of the system covered by that Agreement, so as to allow all surcharge revenues to be used to support the debt remaining on the Vienna Metrorail Station and parking facilities and the debt incurred for the Phase 2 parking facilities described in Section 3.2(a). Fairfax and WMATA may also negotiate

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additional agreements, as needed, to further facilitate the construction and future operations of these parking facilities.

- b. The parking facilities described in Section 3.2 shall be constructed with at least the same number of parking spaces for Metrorail users as is called for in the final Phase 2 Preliminary Engineering plans, consistent with the Record of Decision governing the Project.
- c. MWAA shall, to the extent permitted by law, provide to Loudoun, at no cost, such real property rights to land that is leased by MWAA from the federal government as are reasonably necessary for the construction, location, and operation of, and vehicular access to and from, the parking facility that is to be constructed to serve the Route 606 Station.
- d. For purposes of this Section 3.3(a) and avoidance of doubt, the Fairfax parking facilities shall include the parking structures described in Section 3.2(a) and related equipment and facilities as well as improvements, including bridges, that provide access for WMATA customers to and from the entrance plazas, bus drop off areas, park and ride areas, and connecting sidewalks related to the associated Phase 2 transit stations.
- e. WMATA and Fairfax shall cooperate in making such amendments, consistent with WMATA's Compact and WMATA's Gross Revenue Transit Bonds (WMATA Board Resolution numbers 2003-52, 2003-53 and 2009-39), as shall be necessary to implement the provisions of Section 3.3(a).

**3.4 Further Phase 2 Cost Savings Opportunities**

Over the course of the next few months, further cost reduction measures shall be considered by the Coordinating Committee created under Section 3.7 of this MOA with the goal of further reducing the current Phase 2 cost estimate, depending on the outcome of the analysis of additional potential scope reductions and cost saving measures. These further scope reduction and cost savings measures include, but are not limited to:

- a. Savings resulting from the value engineering efforts conducted by MWAA and approved by the Coordinating Committee described below;

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- b. The donation of property to the Project by the Parties in lieu of right-of-way purchases;
- c. In accordance with WMATA-approved simulations, a potential reduction in the number of Traction Power Substations (TPSS) and the associated re-estimating of TPSS costs; and
- d. In accordance with WMATA's updated Rail Fleet Management Plan of July 2011, a potential reduction in the number of railcars purchased for the purpose of the Phase 2 project.

**3.5 Credit Assistance**

Through its Transportation Infrastructure Finance and Innovation Act (TIFIA) program, US DOT will provide credit assistance, in the form of Federal credit instruments, to Fairfax, MWAA, Loudoun and/or their partners for Project components that meet TIFIA's statutory and regulatory requirements. US DOT expects that the amount of budget authority available to the US DOT to support any such credit assistance will not exceed \$30 million in the aggregate. The form of TIFIA credit assistance is to encompass several Project components, which may include the costs associated with the assumption of the Phase 2 parking facilities and Route 28 Station. Fairfax, MWAA, and Loudoun have agreed, as among themselves, that TIFIA credit assistance should be applied for as shown on Exhibit One attached hereto. In the event Fairfax, MWAA, and/or Loudoun applies for TIFIA credit assistance, each of Fairfax, MWAA, and Loudoun will provide to US DOT a written acknowledgement that all of those three entities agree to the financing structure proposed in each TIFIA application submitted.

Nothing in this MOA is intended to or shall preclude MWAA, Fairfax, or Loudoun from applying for additional TIFIA credit assistance for the Project, including under a future notice of funding availability, or preclude US DOT from considering any such application.

**3.6 Financial Assistance**

- a. Virginia shall contribute an additional amount of \$150 million toward the Project, provided that the funds are appropriated by the General Assembly and allocated by the Commonwealth Transportation Board

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(CTB). Such funding shall be requested in the 2012 session of the Virginia General Assembly, shall be governed by the terms of a funding agreement between Virginia and MWAA, and shall not be provided until such funding agreement is executed. This assistance is intended to be used to pay interest on MWAA's Dulles Toll Road Revenue Bonds. The funds shall be held by the bond trustee and drawn to support the debt service payments in the first five years following their issuance. This assistance may be used or structured in a different manner with written approval from Virginia if another use or structure is determined to provide a greater benefit and further minimize the tolls paid by users of the Dulles Toll Road for construction of Phase 2.

- b. In addition, Virginia and MWAA shall consider extending the term of the Permit and Operating Agreement to further extend the period over which Phase 2 can be financed if it is determined that doing so is in the best interest of the Commonwealth and will further mitigate toll increases to be imposed on Dulles Toll Road users for construction of Phase 2.

### **3.7 Coordinating Committee**

Virginia, Fairfax, Loudoun, WMATA and MWAA agree to establish a Dulles Metrorail Project Coordinating Committee (Coordinating Committee).

The purpose of the Coordinating Committee will be (i) to implement the terms of this MOA and (ii) to regularly monitor the progress of planning, design, and construction of Phase 2 to ensure that the project is successfully deployed in a manner satisfactory to all of the Parties. Any cost reductions will not affect the delivery of a Project that is safe, reliable, and does not result in higher operations and maintenance costs later in the life of the Project.

The Coordinating Committee shall be comprised of the MWAA President/Chief Executive Officer, Virginia Secretary of Transportation, Fairfax County Executive, Loudoun County Administrator, and WMATA General Manager/Chief Executive Officer, or their designees. The Coordinating Committee shall be chaired by the MWAA President/Chief Executive Officer in his continuing role as the chief executive of the party

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responsible under the Permit and Operating Agreement for the design, construction, and financing of Phase 2.

The Coordinating Committee shall function in a manner similar to the Principals Meetings that were held to coordinate certain activities of Phase 1.

The Coordinating Committee shall meet regularly upon the call of its Chairman but no less frequently than once per month, unless the members of the Coordinating Committee unanimously agree in advance that there is no need for a meeting in any particular month. Meetings shall continue until the Coordinating Committee determines that they are no longer needed.

In implementing the terms of this MOA, the Coordinating Committee shall operate on a consensus basis, with no member of the committee having the ability to "veto" an issue or matter that is under consideration by the committee.

It is understood by the Parties that WMATA, as the ultimate owner and operator of Phase 2 once it is open for revenue operations, will approve the design and construction plans for Phase 2, and any subsequent changes thereto for purposes of ensuring that Phase 2 is constructed in a manner that will allow its acceptance into the regional Metrorail system.

### **3.8 Toll Schedule**

Consistent with (i) its obligations and rights under the Permit and Operating Agreement, including its obligation to design and construct the Project, its right to utilize Toll Road revenues to satisfy that obligation, and its right to utilize Toll Road revenues and reserves to redeem and defease Dulles Toll Road bonds, (ii) its obligations and rights under indentures of trust securing Dulles Toll Road Revenue Bonds, including the toll rate covenants in the indentures, and other agreements and MWAA policies relating to loans and other financings secured by Dulles Toll Road revenues, and (iii) its intention to maintain the ratings assigned by rating agencies to Dulles Toll Road Revenue Bonds, MWAA will use its best efforts to limit the size of future toll rate increases on the Dulles Toll Road.

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MWAA will periodically publish projections of future Dulles Toll Road toll rates. The Parties acknowledge that these projections will change over time as factors affecting the setting of toll rates change. According to MWAA, as of the effective date of this MOA, Table 6-3 in the Wilbur Smith and Associates report for the Dulles Toll Road, entitled "Comprehensive Traffic and Revenue Study" and dated July 2009, contains a reasonable approximation of the current projection of future toll rates on the Dulles Toll Road.

Nothing in this MOA is intended to affect the exclusive right of MWAA, under the Permit and Operating Agreement, to set toll rates on the Dulles Toll Road.

**3.9 Project Labor Agreements**

Virginia and MWAA have reached a separate agreement on the matter of Project Labor Agreements for Phase 2. Any Project Labor Agreement contemplated for the Project shall be consistent with applicable Federal statutory and regulatory requirements and Virginia law.

**4.0 Miscellaneous Provisions**

**4.1 Effective Date**

This MOA is effective as of the date set forth in Section 1.0, and may be executed in counterparts.

**4.2 Construction and Enforcement of this MOA**

The meaning of this MOA is to be ascertained from the entire instrument. This MOA is intended to be enforceable, to the extent provided by applicable law. This MOA shall, in all respects, be governed by Federal law and/or the laws of the Commonwealth of Virginia, as may be applicable. The Parties may enforce this MOA as provided under applicable Federal law and Virginia law.

**4.3 Permit and Operating Agreement**

Virginia and MWAA agree that, in the event they mutually determine there to be a conflict between the terms of the MOA and those of the Permit and

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Operating Agreement, the terms of the MOA will prevail and they will execute an appropriate amendment to the Permit and Operating Agreement that addresses the conflict.

## **4.4 Conditions of Approval**

The Parties acknowledge that their approval of this MOA is conditioned upon the satisfaction of all legal requirements, including any requirements applicable only to their own Parties' jurisdictions. For example, WMATA's approval of the proposed changes to the location of the station at Dulles International Airport is subject to the public hearing requirements of the WMATA Compact and the approval of the WMATA Board of Directors, and WMATA agrees to use its best efforts to meet these requirements and present these proposed changes to the WMATA Board of Directors for approval within 75 days after the WMATA Compact Public Hearing has been held.

## **4.5 Role and Participation of WMATA**

WMATA's role and participation in the Project shall continue to be in accordance with agreements executed with MWAA as they may be amended from time to time by mutual agreement between WMATA and MWAA.

## **4.6 Continuing Effect of Funding Agreement**

All provisions of the Funding Agreement not specifically modified by this MOA, including, but not limited to, the provisions of Section 2.3 of the Funding Agreement, remain in full force and effect and are not superseded by the execution of this MOA. Nothing in this MOA requires Fairfax to pay or will result in Fairfax paying more than 16.1% of the total Dulles Rail Project Cost as such term is used in the Funding Agreement.

## **4.7 Federal Oversight**

FTA will continue to oversee the Project using its project management oversight contractor resources. For Phase 2, the scope of FTA oversight will include project cost and schedule, and MWAA's implementation of its project management responsibilities.

MEMORANDUM OF AGREEMENT BETWEEN US DOT, VIRGINIA, FAIRFAX,  
LOUDOUN, WMATA, AND MWAA

IN WITNESS WHEREOF, the Parties have executed this Memorandum of Agreement  
as of the date set forth in Section 1.0.

FOR THE UNITED STATES DEPARTMENT OF TRANSPORTATION

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

FOR THE COMMONWEALTH OF VIRGINIA

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

FOR THE COUNTY OF FAIRFAX

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

FOR THE COUNTY OF LOUDOUN

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

MEMORANDUM OF AGREEMENT BETWEEN US DOT, VIRGINIA, FAIRFAX,  
LOUDOUN, WMATA, AND MWAA

FOR THE WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

FOR THE METROPOLITAN WASHINGTON AIRPORTS AUTHORITY

\_\_\_\_\_  
Name:

Title:

DATE: \_\_\_\_\_

